# **Alachua County Public Schools**

# **ALACHUA ELEMENTARY SCHOOL**



2024-25 Schoolwide Improvement Plan

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### **School Board Approval**

A "Record School Board Approval Date" tracking event has not been added this plan. Add this tracking event with the board approval date in the notes field to update this section.

### **SIP Authority**

Section 1001.42(18), Florida Statutes (F.S.), requires district school boards to annually approve and require implementation of a new, amended, or continuation SIP for each school in the district which has a school grade of D or F; has a significant gap in achievement on statewide, standardized assessments administered pursuant to s. 1008.22 by one or more student subgroups, as defined in the federal Elementary and Secondary Education Act (ESEA), 20 U.S.C. s. 6311(b)(2)(C)(v)(II); has not significantly increased the percentage of students passing statewide, standardized assessments; has not significantly increased the percentage of students demonstrating Learning Gains, as defined in s. 1008.34, and as calculated under s. 1008.34(3)(b), who passed statewide, standardized assessments; has been identified as requiring instructional supports under the Reading Achievement Initiative for Scholastic Excellence (RAISE) program established in s. 1008.365; or has significantly lower graduation rates for a subgroup when compared to the state's graduation rate. Rule 6A-1.098813, Florida Administrative Code (F.A.C.), requires district school boards to approve a SIP for each Department of Juvenile Justice (DJJ) school in the district rated as Unsatisfactory.

Below are the criteria for identification of traditional public and public charter schools pursuant to the Every Student Succeeds Act (ESSA) State plan:

### ADDITIONAL TARGET SUPPORT AND IMPROVEMENT (ATSI)

A school not identified for CSI or TSI, but has one or more subgroups with a Federal Index below 41%.

### TARGETED SUPPORT AND IMPROVEMENT (TSI)

A school not identified as CSI that has at least one consistently underperforming subgroup with a Federal Index below 32% for three consecutive years.

### COMPREHENSIVE SUPPORT AND IMPROVEMENT (CSI)

A school can be identified as CSI in any of the following four ways:

- 1. Have an overall Federal Index below 41%;
- 2. Have a graduation rate at or below 67%;
- 3. Have a school grade of D or F; or
- 4. Have a Federal Index below 41% in the same subgroup(s) for 6 consecutive years.

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ESEA sections 1111(d) requires that each school identified for ATSI, TSI or CSI develop a support and improvement plan created in partnership with stakeholders (including principals and other school leaders, teachers and parents), is informed by all indicators in the State's accountability system, includes evidence-based interventions, is based on a school-level needs assessment, and identifies resource inequities to be addressed through implementation of the plan. The support and improvement plans for schools identified as TSI, ATSI and non-Title I CSI must be approved and monitored by the school district. The support and improvement plans for schools identified as Title I, CSI must be approved by the school district and Department. The Department must monitor and periodically review implementation of each CSI plan after approval.

The Department's SIP template in the Florida Continuous Improvement Management System (CIMS), https://cims2.floridacims.org, meets all state and rule requirements for traditional public schools and incorporates all ESSA components for a support and improvement plan required for traditional public and public charter schools identified as CSI, TSI and ATSI, and eligible schools applying for Unified School Improvement Grant (UniSIG) funds.

Districts may allow schools that do not fit the aforementioned conditions to develop a SIP using the template in CIMS.

The responses to the corresponding sections in the Department's SIP template may address the requirements for:

- 1. Title I schools operating a schoolwide program (SWD), pursuant to ESSA, as amended, Section 1114(b); and
- 2. Charter schools that receive a school grade of D or F or three consecutive grades below C, pursuant to Rule 6A-1.099827, F.A.C. The chart below lists the applicable requirements.

SIP SECTIONS	TITLE I SCHOOLWIDE PROGRAM	CHARTER SCHOOLS
I.A: School Mission/Vision		6A-1.099827(4)(a)(1)
I.B-C: School Leadership, Stakeholder Involvement & SIP Monitoring	ESSA 1114(b)	
I.E: Early Warning System	ESSA 1114(b)(7)(A)(iii)(III)	6A-1.099827(4)(a)(2)
II.A-E: Data Review		6A-1.099827(4)(a)(2)
III.A: Data Analysis/Reflection	ESSA 1114(b)(6)	6A-1.099827(4)(a)(4)
III.B, IV: Area(s) of Focus	ESSA 1114(b)(7)(A)(i-iii)	
V: Title I Requirements	ESSA 1114(b)(2, 4-5), (7)(A)(iii)(I-V)-(B) ESSA 1116(b-g)	

Note: Charter schools that are also Title I must comply with the requirements in both columns.

### **Purpose and Outline of the SIP**

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. The Department encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. The printed version in CIMS represents the SIP as of the "Printed" date listed in the footer.

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### I. School Information

### A. School Mission and Vision

### Provide the school's mission statement

The Alachua Elementary faculty and staff collaborate with families and community partners to provide learning experiences that amplify real world learning connections and empower lifelong learners.

### Provide the school's vision statement

AES is a community that empowers its students to learn and serve with PASSION & PURPOSE.

### B. School Leadership Team

### **School Leadership Team**

For each member of the school leadership team, enter the employee name, and identify the position title and job duties/responsibilities as they relate to SIP implementation for each member of the school leadership team.

### **Leadership Team Member #1**

### **Employee's Name**

Holly Burton

### **Position Title**

Principal

### **Job Duties and Responsibilities**

Supervise the operation and management of all activities and functions at the school. Provide leadership, coordinate professional development, and monitor delivery of all educational programs. Utilize current research, performance data, and feedback from students, teachers, parents, and community members to make decisions that improve instruction and achievement. Recruit and retain highly qualified instructional and non-instructional staff. Develop and maintain the master schedule. Manage the school's financial resources. Facilitate and participate in school-related events. Create a positive school culture, motivate staff, and foster positive relationships among all members of the school.

### **Leadership Team Member #2**

### **Employee's Name**

**Isabel Carter** 

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### **Position Title**

**Assistant Principal** 

### Job Duties and Responsibilities

Provide expertise to classroom teachers on development of appropriate instructional strategies for individual students. Assist in intervention design. Provide expertise to classroom teachers on the development of appropriate behavioral strategies for individual students. Assist classroom teachers with the design and implementation of the Functional Behavior Assessment and development of the Behavior Improvement Plan. Monitor behavior and attendance data. Oversee ESOL program at the school level. Provide ongoing professional development to new hires in order to acquaint them with school expectations and procedures.

### **Leadership Team Member #3**

### **Employee's Name**

Dana Rudzitis

### **Position Title**

Instructional Coach

### **Job Duties and Responsibilities**

The instructional coach conducts the data analysis process. She meets with teachers to discuss data trends and create action plans to address student needs and provides assistance and data analysis expertise in administering reading and writing assessments. She also facilitates job embedded instructional support and coaching to teachers based on data trends and on the school-wide reading intervention plan. She provides reading intervention support as needed.

### **Leadership Team Member #4**

### **Employee's Name**

Jazzlyn Harrell

### **Position Title**

School Counselor

### **Job Duties and Responsibilities**

The school counselor coordinates the implementation of the Rtl process and assists classroom teachers with assessments and interventions. She coordinates and facilitates mentoring programs, classroom guidance lessons, mental health services, referrals for services, and Section 504 plans. She also provides support to families in need at various times throughout the school year.

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### **Leadership Team Member #5**

### **Employee's Name**

Paige Mace

### **Position Title**

Behavior Resource Teacher

### Job Duties and Responsibilities

The behavior resource teacher provides behavioral support in all classrooms as well as provides professional development and support in the area of classroom management, behavioral interventions, restorative justice, engagement, and social emotional learning strategies for teachers. She also manage anti-bullying programs and curriculum as well as participates in our School Based Threat Management Team (SBTMT). She organizes, analyzes and decreases suspension data annually, particularly involving disproportionate discipline data. She facilitates all aspects of Positive Behavior Supports and lead the PBIS Committee.

### **Leadership Team Member #6**

### **Employee's Name**

Rana Hyder

### **Position Title**

**Behavior Intervention Coach** 

### Job Duties and Responsibilities

The Behavioral Intervention Coach will work with identified students to adopt behaviors that substantially increase their academic performance and attendance. These students require substantial supplemental behavior intervention and support. In addition, the Behavior Intervention Coach will provide leadership and direction at the school level; working to design, implement, coordinate and evaluate a comprehensive behavior support program; and collaboratively work with parents, staff and community agencies. The Behavioral Intervention Coach may provide instruction, diversified strategies and activities specifically designed for targeted students as well as a coaching resource for classroom teachers and paraprofessionals.

### **Leadership Team Member #7**

**Employee's Name** 

Layla Ward

### **Position Title**

STEAM Coordinator

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### Job Duties and Responsibilities

The STEAM Coordinator coordinates STEAM experiences that are aligned to state benchmarks and district pacing guides. These include field trips, class simulations, labs, visitors, experiential lessons, etc. She partners with community organizations and businesses to provide student exposure to college/career. She also supports the data analysis process in teacher PLCs for Math/Science. She meets with teachers to discuss data trends and create action plans to address student needs. She provides assistance and data analysis expertise in administering assessments and provides job embedded instructional support and coaching to teachers based on data trends. She also works with student math intervention groups as needed.

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### C. Stakeholder Involvement and Monitoring

### Stakeholder Involvement and SIP Development

Describe the process for involving stakeholders [including the school leadership team, teachers and school staff, parents, students (mandatory for secondary schools) and families, and business or community leaders] and how their input was used in the SIP development process. (ESEA 1114(b)(2))

Note: If a School Advisory Council is used to fulfill these requirements, it must include all required stakeholders.

Alachua Elementary engaged stakeholders in its school improvement plan through a collaborative and inclusive process. The leadership team spearheaded the initiative by facilitated pre-planning meetings where teachers and staff could share insights and feedback on current practices and areas for growth. Parents and the community were actively involved through School Advisory Council (SAC), ensuring their perspectives on student needs and community expectations were incorporated. Additionally, the school established partnerships with local organizations and businesses to support the plan's goals and resources.

### **SIP Monitoring**

Describe how the SIP will be regularly monitored for effective implementation and impact on increasing the achievement of students in meeting the state academic standards, particularly for those students with the greatest achievement gap. Describe how the school will revise the plan with stakeholder feedback, as necessary, to ensure continuous improvement. (ESEA 1114(b)(3))

To ensure that our school improvement plan is effectively implemented and remains responsive to the needs of our school community, we will follow a structured process for regular monitoring and revision. Our leadership team will meet monthly to review key performance indicators (i.e. attendance reports and discipline data, progress monitoring data such as DIBELs, FAST, and classroom assessments, and classroom walkthrough data). Stakeholder feedback will be actively solicited through SAC meetings to ensure the plan remains responsive to the needs of students and the school community. Based on this feedback and performance data, the plan will be revised as necessary to address any identified gaps or emerging challenges, ensuring ongoing effectiveness and alignment with our educational goals.

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# D. Demographic Data

21 201110 g. a.p. 1110 2 a.t.a.	
2024-25 STATUS (PER MSID FILE)	ACTIVE
SCHOOL TYPE AND GRADES SERVED (PER MSID FILE)	ELEMENTARY 3-5
PRIMARY SERVICE TYPE (PER MSID FILE)	K-12 GENERAL EDUCATION
2023-24 TITLE I SCHOOL STATUS	YES
2023-24 MINORITY RATE	59.1%
2023-24 ECONOMICALLY DISADVANTAGED (FRL) RATE	100.0%
CHARTER SCHOOL	NO
RAISE SCHOOL	YES
2023-24 ESSA IDENTIFICATION *UPDATED AS OF 7/25/2024	CSI
ELIGIBLE FOR UNIFIED SCHOOL IMPROVEMENT GRANT (UNISIG)	
2023-24 ESSA SUBGROUPS REPRESENTED (SUBGROUPS WITH 10 OR MORE STUDENTS) (SUBGROUPS BELOW THE FEDERAL THRESHOLD ARE IDENTIFIED WITH AN ASTERISK)	STUDENTS WITH DISABILITIES (SWD)*  ENGLISH LANGUAGE LEARNERS (ELL)*  BLACK/AFRICAN AMERICAN STUDENTS (BLK)* HISPANIC STUDENTS (HSP)* MULTIRACIAL STUDENTS (MUL)* WHITE STUDENTS (WHT) ECONOMICALLY DISADVANTAGED STUDENTS (FRL)*
SCHOOL GRADES HISTORY *2022-23 SCHOOL GRADES WILL SERVE AS AN INFORMATIONAL BASELINE.	2023-24: D 2022-23: C* 2021-22: D 2020-21: 2019-20: C

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# **E. Early Warning Systems**

### 1. Grades K-8

### Current Year 2024-25

Using 2023-24 data, complete the table below with the number of students by current grade level that exhibit each early warning indicator listed:

INDICATOR				GRA	DE LI	EVEL				TOTAL
INDICATOR	K	1	2	3	4	5	6	7	8	TOTAL
Absent 10% or more school days				31	36	26				93
One or more suspensions				7	6	10				23
Course failure in English Language Arts (ELA)				10	10	3				23
Course failure in Math				8	23	10				41
Level 1 on statewide ELA assessment				28	41	29				98
Level 1 on statewide Math assessment				21	41	37				99
Number of students with a substantial reading deficiency as defined by Rule 6A-6.053, F.A.C. (only applies to grades K-3)				75						75
Number of students with a substantial mathematics defined by Rule 6A-6.0533, F.A.C. (only applies to grades K-4)				21	41					62

### Current Year 2024-25

Using the table above, complete the table below with the number of students by current grade level that have two or more early warning indicators:

INDICATOR				GRA	DE LI	EVEL				TOTAL
INDICATOR	K 1	2	3	4	5	6	7	8	IOIAL	
Students with two or more indicators				25	48	37				110

### Current Year 2024-25

Using the table above, complete the table below with the number of students retained:

INDICATOR			(	SRAD	E LI	EVEI	L			TOTAL
INDICATOR	K	1	2	3	4	5	6	7	8	TOTAL
Retained students: current year				12	1	0				13
Students retained two or more times					0	2				2

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### Prior Year (2023-24) As Last Reported (pre-populated)

The number of students by grade level that exhibited each early warning indicator:

INDICATOR				GRA	DE LI	EVEL				TOTAL
INDICATOR	K	1	2	3	4	5	6	7	8	TOTAL
Absent 10% or more school days				27	36	32				95
One or more suspensions				4	8	11				23
Course failure in ELA				42	5	6				53
Course failure in Math				19	5	3				27
Level 1 on statewide ELA assessment				27	25	38				90
Level 1 on statewide Math assessment				43	33	48				124
Number of students with a substantial reading deficiency as defined by Rule 6A-6.053, F.A.C. (only applies to grades K-3)				58						181

### Prior Year (2023-24) As Last Reported (pre-populated)

The number of students by current grade level that had two or more early warning indicators:

INDICATOR				GRA	DE LI	EVEL				TOTAL
INDICATOR	K	1	2	3	4	5	6	7	8	IOIAL
Students with two or more indicators				37	33	43				113

### Prior Year (2023-24) As Last Reported (pre-populated)

The number of students retained:

INDICATOR			G	RAD	DE L	EVE	L			TOTAL
INDICATOR	K	1	2	3	4	5	6	7	8	TOTAL
Retained students: current year					3					3
Students retained two or more times						2				2

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# 2. Grades 9-12 (optional)

This section intentionally left blank because it addresses grades not taught at this school or the school opted not to include data for these grades.

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# A. ESSA School, District, State Comparison

school or combination schools). Each "blank" cell indicates the school had less than 10 eligible students with data for a particular component and was not calculated for the school. Please note that the district and state averages shown here represent the averages for similar school types (elementary, middle, high

Data for 2023-24 had not been fully loaded to CIMS at time of printing.

ACCOUNTABILITY COMBONIENT		2024			2023			2022**	
ACCOUNTABILITY COMPONENT	SCHOOL	DISTRICT	STATE	SCHOOL	DISTRICT	STATE	SCHOOL	DISTRICT	STATE
ELA Achievement *	36	55	57	38	52	53	36	53	56
ELA Grade 3 Achievement **	39	58	58	44	51	53			
ELA Learning Gains	42	57	60				44		
ELA Learning Gains Lowest 25%	44	51	57				43		
Math Achievement *	40	55	62	35	53	59	41	40	50
Math Learning Gains	39	59	62				38		
Math Learning Gains Lowest 25%	35	49	52				33		
Science Achievement *	29	54	57	39	54	54	32	54	59
Social Studies Achievement *								58	64
Graduation Rate								47	50
Middle School Acceleration								43	52
College and Career Readiness									80
ELP Progress		75	61	35	61	59	50		

Index (FPPI) than in school grades calculation. \*In cases where a school does not test 95% of students in a subject, the achievement component will be different in the Federal Percent of Points

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<sup>\*\*</sup>Grade 3 ELA Achievement was added beginning with the 2023 calculation

<sup>&</sup>lt;sup>†</sup> District and State data presented here are for schools of the same type: elementary, middle, high school, or combination.

# B. ESSA School-Level Data Review (pre-populated)

2023-24 ESSA FPPI	
ESSA Category (CSI, TSI or ATSI)	CSI
OVERALL FPPI – All Students	38%
OVERALL FPPI Below 41% - All Students	Yes
Total Number of Subgroups Missing the Target	6
Total Points Earned for the FPPI	304
Total Components for the FPPI	8
Percent Tested	98%
Graduation Rate	

		ESSA C	VERALL FPPI I	HISTORY		
2023-24	2022-23	2021-22	2020-21	2019-20*	2018-19	2017-18
38%	41%	40%	46%		47%	34%

<sup>\*</sup> Pursuant to Florida Department of Education Emergency Order No. 2020-EO-1 (PDF), spring K-12 statewide assessment test administrations for the 2019-20 school year were canceled and accountability measures reliant on such data were not calculated for the 2019-20 school year. In April 2020, the U.S. Department of Education provided all states a waiver to keep the same school identifications for 2019-20 as determined in 2018-19 due to the COVID-19 pandemic.

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# C. ESSA Subgroup Data Review (pre-populated)

	2023-24 ESS	SA SUBGROUP DATA	SUMMARY	
ESSA SUBGROUP	FEDERAL PERCENT OF POINTS INDEX	SUBGROUP BELOW 41%	NUMBER OF CONSECUTIVE YEARS THE SUBGROUP IS BELOW 41%	NUMBER OF CONSECUTIVE YEARS THE SUBGROUP IS BELOW 32%
Students With Disabilities	26%	Yes	5	5
English Language Learners	34%	Yes	5	
Black/African American Students	28%	Yes	5	3
Hispanic Students	40%	Yes	1	
Multiracial Students	35%	Yes	2	
White Students	44%	No		
Economically Disadvantaged Students	34%	Yes	3	

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	2022-23 ESS	SA SUBGROUP DATA	ASUMMARY	
ESSA SUBGROUP	FEDERAL PERCENT OF POINTS INDEX	SUBGROUP BELOW 41%	NUMBER OF CONSECUTIVE YEARS THE SUBGROUP IS BELOW 41%	NUMBER OF CONSECUTIVE YEARS THE SUBGROUP IS BELOW 32%
Students With Disabilities	21%	Yes	4	4
English Language Learners	35%	Yes	4	
Black/African American Students	28%	Yes	4	2
Hispanic Students	41%	No		
Multiracial Students	33%	Yes	1	
White Students	50%	No		
Economically Disadvantaged Students	36%	Yes	2	
	2021-22 ESS	SA SUBGROUP DATA	SUMMARY	
ESSA SUBGROUP	FEDERAL PERCENT OF POINTS INDEX	SUBGROUP BELOW 41%	NUMBER OF CONSECUTIVE YEARS THE SUBGROUP IS BELOW 41%	NUMBER OF CONSECUTIVE YEARS THE SUBGROUP IS BELOW 32%
Students With Disabilities	24%	Yes	3	3

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	2021-22 ESS	SA SUBGROUP DAT	SUMMARY	
ESSA SUBGROUP	FEDERAL PERCENT OF POINTS INDEX	SUBGROUP BELOW 41%	NUMBER OF CONSECUTIVE YEARS THE SUBGROUP IS BELOW 41%	NUMBER OF CONSECUTIVE YEARS THE SUBGROUP IS BELOW 32%
English Language Learners	40%	Yes	3	
Native American Students				
Asian Students				
Black/African American Students	31%	Yes	3	1
Hispanic Students	40%	Yes	1	
Multiracial Students	49%	No		
Pacific Islander Students				
White Students	46%	No		
Economically Disadvantaged Students	35%	Yes	1	

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# D. Accountability Components by Subgroup

the school. (pre-populated) Each "blank" cell indicates the school had less than 10 eligible students with data for a particular component and was not calculated for

					18%	37%	35%	31%	44%	42%	33%	28%	Economically Disadvantaged Students
					43%	10%	43%	55%	55%	43%	52%	50%	White Students
								38%				31%	Multiracial Students
					27%		42%	38%	40%	36%	60%	38%	Hispanic Students
					10%	44%	31%	24%	36%	40%	21%	20%	Black/African American Students
							43%	27%		46%		20%	English Language Learners
					0%	42%	31%	20%	47%	29%	23%	13%	Students With Disabilities
					29%	35%	39%	40%	44%	42%	39%	36%	All Students
ELP	C&C ACCEL 2022-23	GRAD RATE 2022-23	MS ACCEL.	SS ACH.	SCI ACH.	MATH LG L25%	MATH LG	MATH ACH.	ELA LG L25%	LG ELA	GRADE 3 ELA ACH.	ELA ACH.	
				OUPS	3Y SUBGROUPS	PONENTS E	ILITY COMP	2023-24 ACCOUNTABILITY COMPONENTS BY	2023-24 A				

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Economically Disadvantaged Students	White Students	Multiracial Students	Hispanic Students	Black/African American Students	English Language Learners	Students With Disabilities	All Students	
31%	50%	33%	40%	26%	29%	20%	38%	ELA ACH.
40%	47%		43%	41%		20%	44%	GRADE 3 ELA ACH.
								ELA ;
								2022-23 A ELA LG L25%
29%	49%	32%	33%	21%	27%	23%	35%	CCOUNTA  MATH  ACH.
								BILITY CO MATH LG
								2022-23 ACCOUNTABILITY COMPONENTS BY SUBGROUPS  ELA MATH MATH MATH SCI SS  LG ACH. LG L25% ACH. ACH.
31%	53%		38%	25%		19%	39%	S BY SUBO
								GROUPS SS ACH.
								MS ACCEL.
								GRAD RATE 2021-22
								C&C ACCEL 2021-22
50%			53%		50%		35%	ELP

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Economically Disadvantaged Students	White Students	Pacific Islander Students	Multiracial Students	Hispanic Students	Black/African American Students	Asian Students	Native American Students	English Language Learners	Students With Disabilities	All Students		
24%	50%		45%	31%	20%			20%	12%	36%	ELA ACH.	
											GRADE 3 ELA ACH.	
43%	42%		67%	41%	43%			40%	32%	44%	ELA ELA	
44%					41%				39%	43%	ELA LG L25%	2021-22 A
30%	54%		50%	51%	20%			47%	16%	41%	MATH ACH.	CCOUNTAI
35%	33%		60%	36%	39%			45%	28%	38%	MATH LG	SILITY COM
35%					42%				35%	33%	MATH LG L25%	2021-22 ACCOUNTABILITY COMPONENTS BY SUBGROUPS
19%	53%		25%	29%	14%				6%	32%	SCI ACH.	BY SUBGR
											SS ACH.	OUPS
											MS ACCEL.	
											GRAD RATE 2020-21	
											C&C ACCEL 2020-21	
50%				50%				50%		50%	ELP PROGRESS	

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# E. Grade Level Data Review – State Assessments (prepopulated)

The data are raw data and include ALL students who tested at the school. This is not school grade data. The percentages shown here represent ALL students who received a score of 3 or higher on the statewide assessments.

An asterisk (\*) in any cell indicates the data has been suppressed due to fewer than 10 students tested or all tested students scoring the same.

			2023-24 SF	PRING		
SUBJECT	GRADE	SCHOOL	DISTRICT	SCHOOL - DISTRICT	STATE	SCHOOL - STATE
Ela	3	38%	56%	-18%	55%	-17%
Ela	4	33%	51%	-18%	53%	-20%
Ela	5	33%	51%	-18%	55%	-22%
Math	3	52%	54%	-2%	60%	-8%
Math	4	34%	53%	-19%	58%	-24%
Math	5	25%	51%	-26%	56%	-31%
Science	5	27%	50%	-23%	53%	-26%

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# III. Planning for Improvement

### A. Data Analysis/Reflection (ESEA Section 1114(b)(6))

Answer the following reflection prompts after examining any/all relevant school data sources.

### **Most Improvement**

Which data component showed the most improvement? What new actions did your school take in this area?

We have seen a notable improvement in 3rd grade math achievement, rising from 47% in 2023 to 52% this year. This progress is attributed to a comprehensive approach that included strategic collaborative planning, targeted professional learning, and dedicated coaching. Central to this improvement was professional learning, particularly in the effective use of district intervention resources. During these sessions, teachers were equipped with innovative instructional methods and tools. Additionally, coaching provided personalized support to teachers, helping them refine these techniques and consistently implement best practices. Through classroom observations, feedback sessions, and model lessons, coaches facilitated the practical application of new strategies, directly impacting student learning outcomes.

### **Lowest Performance**

Which data component showed the lowest performance? Explain the contributing factor(s) to last year's low performance and discuss any trends.

The data component that showed the lowest performance was 5th grade math proficiency, which stood at 25%. Notably, there was no growth between FAST progress monitoring periods one and two, with proficiency remaining stagnant at 12%. The primary reason for this low performance is that teachers lacked a deep understanding of the benchmarks and the instructional strategies necessary to effectively teach them. Without a thorough grasp of these critical components, educators were unable to provide the targeted instruction needed to improve student outcomes in this area.

### **Greatest Decline**

Which data component showed the greatest decline from the prior year? Explain the factor(s) that contributed to this decline.

Fifth grade science experienced the most significant drop in student achievement, plummeting from 41% proficiency to 27%. The decline in science proficiency was primarily due to teachers' struggles in balancing instruction across two content areas, coupled with students' reading proficiency challenges. Teachers found it difficult to effectively cover both Science and Math curricula, which led to insufficient focus on each subject. Additionally, students' limited reading skills further impeded their ability to comprehend and engage with science material, compounding the overall decline in

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proficiency. The intersection of these factors created an environment where neither content area received the attention needed for optimal student achievement. Another factor that contributed to a decrease in proficiency is teacher turnover, which disrupted the continuity and quality of instruction. This likely hindered students' ability to grasp complex scientific concepts consistently, resulting in decreased overall proficiency and understanding in the subject.

### **Greatest Gap**

Which data component had the greatest gap when compared to the state average? Explain the factor(s) that contributed to this gap and any trends.

The most significant discrepancy relative to the state average was observed in 5th grade math, where the gap reached 30%. As with our fifth grade Science data, the gap can be primarily attributed to teachers' struggles in balancing instruction across two content areas. Teachers found it difficult to effectively cover both Science and Math curricula, which led to insufficient focus on each subject. Additionally, teacher turnover also contributed to the low scores across the grade level. Lack of teacher experience led to less effective instruction and support. This inexperience often resulted in gaps in teaching methods and/or classroom management, which undermined students' understanding and performance in Math.

### **EWS Areas of Concern**

Reflecting on the EWS data from Part I, identify one or two potential areas of concern.

Two key areas of concern are the high rate of chronic absenteeism, with 28% of students missing more than 10% of the school year, and the significant percentage of students scoring a level one in Math and/or English Language Arts on the FAST progress monitoring assessment, which stands at 30%. Chronic absenteeism often leads to missed instruction and gaps in learning, exacerbating difficulties in these fundamental subjects. The high proportion of students scoring a level one reflects inadequate proficiency and understanding, which can be directly influenced by their irregular attendance. Together, these issues highlight the urgent need for targeted interventions to improve attendance and enhance academic support to boost student performance in Math and Reading.

### **Highest Priorities**

Rank your highest priorities (maximum of 5) for school improvement in the upcoming school year.

Increasing the federal index among ESSA subgroups, specifically Students with Disabilities and African American students, is our highest priority for the upcoming school year due to the critical need for targeted improvements in these areas. Alachua Elementary is in year five of Comprehensive Support and Improvement (CS&I) for both subgroups, indicating a sustained focus on addressing these disparities. Despite past efforts, the federal index for African American students has stagnated at 28% over the past two years, reflecting persistent achievement gaps. Meanwhile, while the federal index for Students with Disabilities improved from 21% to 26%, the progress remains insufficient

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### Alachua ALACHUA ELEMENTARY SCHOOL 2024-25 SIP

compared to state standards and expectations. Prioritizing these subgroups is crucial to achieving meaningful progress, closing achievement gaps, and fulfilling our commitment to equity and excellence in education. By focusing on these areas, we aim to implement targeted interventions and support systems that will significantly enhance academic outcomes for these historically underserved groups.

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### B. Area(s) of Focus (Instructional Practices)

(Identified key Area of Focus that addresses the school's highest priority based on any/all relevant data sources)

### Area of Focus #1

Address the school's highest priorities based on any/all relevant data sources.

# ESSA Subgroups specifically relating to Students With Disabilities (SWD), English Language Learners (ELL), Black/African American Students (BLK)

### **Area of Focus Description and Rationale**

Include a description of your Area of Focus, how it affects student learning, and a rationale explaining how it was identified as a crucial need from the prior year data reviewed.

Increasing the federal index among ESSA subgroups, specifically Students with Disabilities, English Language Learners, and African American students, is our highest priority for the upcoming school year due to the critical need for targeted improvements in these areas. Alachua Elementary is in year five of Comprehensive Support and Improvement (CS&I) for these three subgroups, indicating a sustained focus on addressing these disparities. Despite our efforts, the federal index for African American students has stagnated at 28% over the past two years, reflecting persistent achievement gaps. Meanwhile, the federal index for English Language Learners has decreased from 40% in 21-22 to 34% this year. While the federal index for Students with Disabilities improved from 21% to 26%, the progress remains insufficient compared to state standards and expectations. Prioritizing these subgroups is crucial to achieving meaningful progress, closing achievement gaps, and fulfilling our commitment to equity and excellence in education. By focusing on these areas, we aim to implement targeted interventions and support systems that will significantly enhance academic outcomes for these historically underserved groups.

### **Measurable Outcome**

Include prior year data and state the specific measurable outcome the school plans to achieve for each relevant grade level. This should be a data-based, objective outcome.

To improve educational outcomes for ESSA subgroups, we aim to significantly boost the federal index scores for students with disabilities, English language learners, and African American students. Specifically, we plan to increase the federal index for students with disabilities from the current 26% to 41%, from 34% to 41% for English language learners, and similarly, increase the index for African American students from 28% to 41%.

### Monitoring

Describe how this Area of Focus will be monitored for the desired outcome. Include a description of how ongoing monitoring will impact student achievement outcomes.

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We will systematically monitor the progress of ESSA subgroups, specifically African American students, English language learners, and students with disabilities, using a variety of methods. Teachers will convene weekly in Professional Learning Communities (PLCs) to review assessment data and design targeted instructional strategies to support these subgroups. Additionally, we will conduct regular data discussions with both teachers and students to establish and track individualized academic goals.

### Person responsible for monitoring outcome

Isa Carter, Assistant Principal

### **Evidence-based Intervention:**

Describe the evidence-based intervention (practices/programs) being implemented to achieve the measurable outcomes in each relevant grade level, explain the rationale for selecting this specific strategy, and describe how the identified interventions will be monitored for this Area of Focus (ESEA Section 8101(21)(B)).

### **Description of Intervention #1:**

Professional Learning Communities Using data-driven collaborative planning fosters shared responsibility and collective expertise among educators, ensuring that diverse strategies are employed to meet varied student needs. This approach not only enhances instructional effectiveness but also promotes a supportive learning environment where students with disabilities and those whose native language is not English can thrive, ultimately leading to improved academic outcomes.

### Rationale:

Data-driven collaborative planning, endorsed by the What Works Clearinghouse as an evidence-based practice, is essential for closing achievement gaps among African American students, English Language Learners (ELL), and Students with Disabilities (SWD) because it enables educators to systematically analyze student performance data and work together to address specific learning needs. By utilizing data to identify gaps, monitor progress, and tailor small group instruction, teachers can implement targeted interventions and adjustments that are responsive to the diverse needs of these students. Collaborative planning ensures that insights from multiple perspectives and experience levels are integrated, leading to more effective and cohesive instructional practices. This approach promotes equitable learning opportunities and fosters a more inclusive educational environment, ultimately enhancing academic outcomes and bridging achievement disparities.

### Tier of Evidence-based Intervention:

Tier 1 – Strong Evidence

### Will this evidence-based intervention be funded with UniSIG?

Yes

### **Description of Intervention #2:**

Differentiated Instruction Differentiated instruction, as an evidence-based practice, plays a crucial role in closing achievement gaps among students with disabilities by providing tailored learning experiences that address individual strengths, needs, and interests. By varying content, processes, and products, educators can ensure that all students engage with the curriculum at their appropriate level, thus fostering a more inclusive learning environment. This personalized approach allows students with disabilities to access the same learning objectives as their peers while receiving the necessary supports and challenges that facilitate growth.

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### Rationale:

Differentiated instruction, recognized by the What Works Clearinghouse as an evidence-based practice, is crucial for closing achievement gaps among African American students, English Language Learners (ELL), and Students with Disabilities (SWD) because it addresses their diverse and unique educational needs through personalized learning approaches. By tailoring instructional methods to accommodate varying learning styles, language proficiency levels, and cognitive abilities, differentiated instruction ensures that all students receive targeted support and resources aligned with their individual requirements. This approach not only enhances engagement and understanding by incorporating culturally relevant materials and appropriate accommodations but also fosters equity in educational outcomes, thereby effectively bridging achievement gaps and promoting academic success for every student.

### **Tier of Evidence-based Intervention:**

Tier 1 – Strong Evidence

### Will this evidence-based intervention be funded with UniSIG?

Yes

### **Action Steps to Implement:**

List the action steps that will be taken to address this Area of Focus or implement this intervention. Identify 2-3 action steps and the person responsible for each step.

### **Action Step #1**

Establish Professional Learning Community (PLC) Purpose and Goals

# Person Monitoring: Isa Carter, AP By When/Frequency: August 2024/Weekly

# Describe the Action to Be Taken and how the school will monitor the impact of this action step:

Grade level teams with support from leadership will review current achievement data to identify specific gaps affecting African American students and students with disabilities and establish clear, actionable goals for the PLC related to improving outcomes for these groups. Team leaders will capture PLC goals and meeting notes using the provided PLC meeting template to ensure that initial goals have been established.

### **Action Step #2**

Leverage resources and Provide Professional Learning

# Person Monitoring: Holly Burton, Principal By When/Frequency: Weekly through May 2025

# Describe the Action to Be Taken and how the school will monitor the impact of this action step:

Instructional coaches as well as school/district/state experts will provide targeted training on culturally responsive teaching, differentiated instruction, and strategies for supporting students with disabilities. Additionally, during the weekly PLC meetings, we will provide resources and tools to help teachers implement effective strategies tailored to the needs of African American students and students with disabilities. Coaches and administration will participate in weekly learning walks to monitor implementation of learned strategies and effective use of core curriculum.

### **Action Step #3**

Facilitate Data-Driven, Collaborative Problem Solving

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**Person Monitoring:** 

By When/Frequency:

Holly Burton

Weekly through May 2025

# Describe the Action to Be Taken and how the school will monitor the impact of this action step:

In weekly meetings, with support from assigned instructional coaches and administration, teachers will analyze data on student performance, attendance, and engagement (student work samples) to identify trends and areas needing intervention. Using data trends, teachers will collaboratively develop and refine strategies for addressing achievement gaps such as developing differentiated lesson plans, using culturally relevant materials, and implementing high-yield small group intervention activities. Administration will regularly monitor the effectiveness of these interventions through student performance data (weekly assessments, monthly ISIP, FAST progress monitoring), classroom walkthrough data, and teacher feedback.

### Action Step #4

Establish Student Goal/Problem Solving

**Person Monitoring:** 

By When/Frequency:

Rana Hyder, Behavior Intervention Coach

Weekly through May 2025

# Describe the Action to Be Taken and how the school will monitor the impact of this action step:

Teachers will regularly implement plans derived from each week's Tier One Data Driven Collaborative Planning Session, resulting in daily differentiated small group instruction in all core subject areas. Teachers will coach students in monitoring their progress and setting both small, measurable goals for progress and long term goals for success. Students will work with assigned leadership team members to develop and maintain a success binder detailing progress towards their goals.

### Area of Focus #2

Address the school's highest priorities based on any/all relevant data sources.

### Instructional Practice specifically relating to Differentiation

### **Area of Focus Description and Rationale**

Include a description of your Area of Focus, how it affects student learning, and a rationale explaining how it was identified as a crucial need from the prior year data reviewed.

The percentage of students who have shown proficiency at the end of year on DIBELs progress monitoring (50%) does not correlate with the percentage of students who show reading proficiency on the FAST progress monitoring assessment (35%). This indicates a crucial need to support teachers in planning for tier one instruction. Additionally, in grades 4-5 Math we saw regression and/or minimal growth in scale scores from FAST progress monitoring one to FAST progress monitoring two indicating a need to focus on increasing differentiation in the classroom.

### Measurable Outcome

Include prior year data and state the specific measurable outcome the school plans to achieve for each relevant grade level. This should be a data-based, objective outcome.

We aim to increase overall proficiency rates across English Language Arts, Math, and Science across

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grades 3-5 by the end of the academic year. Specifically, we will target the following improvements: raise 3rd grade ELA proficiency from 38% to 41% and Math proficiency from 52% to 55%; increase 4th grade ELA proficiency from 33% to 41% and Math proficiency from 34% to 41%; and boost 5th grade ELA proficiency from 33% to 41%, Math proficiency from 25% to 41%, and Science proficiency from 27% to 41%.

### Monitoring

Describe how this Area of Focus will be monitored for the desired outcome. Include a description of how ongoing monitoring will impact student achievement outcomes.

To monitor implementation of instructional practices in differentiation aimed at increasing proficiency across subject areas, we will employ a multi-faceted approach involving regular data collection, classroom observations, and feedback loops. The leadership team will systematically review student performance data, including assessments and formative evaluations, to track improvements and identify areas needing adjustment. Classroom observations will be conducted to ensure that differentiated strategies are being effectively implemented, with a focus on engagement and instructional adaptability. Additionally, we will gather feedback from teachers through PLC discussions to assess the practicality and impact of the differentiation practices. This comprehensive monitoring strategy will enable us to make data-informed adjustments and support continuous improvement in instructional practices.

### Person responsible for monitoring outcome

Holly Burton, Principal

### **Evidence-based Intervention:**

Describe the evidence-based intervention (practices/programs) being implemented to achieve the measurable outcomes in each relevant grade level, explain the rationale for selecting this specific strategy, and describe how the identified interventions will be monitored for this Area of Focus (ESEA Section 8101(21)(B)).

### **Description of Intervention #1:**

Instructional coaching is being implemented with teachers in grades 3-5 as a targeted intervention to enhance teaching practice in tier one differentiated instruction and to improve student outcomes in Literacy and Math. Coaches will work closely with teachers to develop tailored instructional strategies, provide real-time feedback, and facilitate data-based collaborative planning sessions. This ongoing support helps educators refine their techniques and better engage students, ultimately leading to measurable improvements in academic performance.

### Rationale:

The decision to implement instructional coaching is grounded in its strong evidence base, as identified by the What Works Clearinghouse. Research indicates that instructional coaching significantly boosts teacher effectiveness and student achievement, particularly in critical areas such as reading and Mathematics. By investing in this collaborative model, schools can foster a culture of continuous improvement, ensuring that teaching practices are aligned with proven methods that positively impact student learning outcomes. To assess the effectiveness of instructional coaching, a

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multifaceted monitoring plan will be established. This includes regular observations of classroom instruction, analysis of student performance data through assessments, and feedback sessions between coaches and teachers. Additionally, tracking professional development progress through teacher self-reflections and goal-setting will provide insights into the impact of coaching on instructional practices. Regular data reviews will inform adjustments to the coaching strategy, ensuring it remains aligned with the school's goals for student success

### **Tier of Evidence-based Intervention:**

Tier 1 – Strong Evidence

### Will this evidence-based intervention be funded with UniSIG?

Yes

### **Action Steps to Implement:**

List the action steps that will be taken to address this Area of Focus or implement this intervention. Identify 2-3 action steps and the person responsible for each step.

### Action Step #1

Conduct Needs Assessment and Goal Setting

# Person Monitoring: By When/Frequency: Dana Rudzitis, Instrucitonal Coach September 2024/Weekly

# Describe the Action to Be Taken and how the school will monitor the impact of this action step:

Using the BSI coaching framework and 23-24 student data trends, identify tiers of support for teachers. Then, conduct interviews with teachers to identify specific challenges and areas of need related to differentiation. Analyze student performance data to highlight gaps where differentiation could enhance learning outcomes. Collaborate with teachers to set specific, measurable, achievable, relevant, and time-bound (SMART) goals for incorporating differentiation in their Tier 1 instruction. To monitor the impact of this step, we will track the completion of needs assessment tools and goal-setting sessions through coaching logs. Monitor progress toward goals by reviewing the established SMART goals periodically (e.g., bi-weekly) and use the coaching log to document any adjustments made to goals based on ongoing observations and feedback.

### Action Step #2

Design and Implement Targeted Professional Learning

Person Monitoring:
Isa Carter, AP

By When/Frequency:
August 2024/Monthly

# Describe the Action to Be Taken and how the school will monitor the impact of this action step:

With support from district experts, develop and deliver professional learning workshops focused on practical differentiation strategies, including differentiated content, process, and product. Provide resources such as lesson plan templates and strategy guides. Model lessons that incorporate differentiation during tier one instruction. To monitor the impact of this action step, we will conduct classroom walkthroughs and collaborative planning observations to track how well teachers are implementing these strategies.

### **Action Step #3**

Planning for Tier One Student Success

Person Monitoring: By When/Frequency:

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Holly Burton, Principal

May 2025/Weekly

# Describe the Action to Be Taken and how the school will monitor the impact of this action step:

Teachers will implement learning derived from both professional learning sessions and coaching cycles to refine daily differentiated small group instruction in all core subject areas. Additionally, teachers will plan tier one small group instruction using a data driven decision making process.

### Area of Focus #3

Address the school's highest priorities based on any/all relevant data sources.

# Instructional Practice specifically relating to ELA required by RAISE (specific questions)

### Area of Focus Description and Rationale

Include a description of your Area of Focus, how it affects student learning, and a rationale explaining how it was identified as a crucial need from the prior year data reviewed.

The percentage of students who have shown proficiency at the end of year on DIBELs progress monitoring (50%) does not correlate with the percentage of students who show reading proficiency on the FAST progress monitoring assessment (35%). This indicates a crucial need to support teachers in planning for tier one instruction.

### Grades K-2: Instructional Practice specifically relating to Reading/ELA

No Answer Entered

### Grades 3-5: Instructional Practice specifically related to Reading/ELA

Implementing professional learning around Tier 1 differentiated instruction will support mastery of grade-level reading benchmarks and accelerate achievement for students with reading deficiencies by equipping teachers with the skills to tailor instruction to diverse learning needs within the classroom. This professional development focuses on strategies such as differentiated reading groups, individualized reading goals, and varied instructional materials to address students' unique abilities and challenges. By providing targeted support and adjusting instruction based on formative assessments, teachers can ensure that each student receives the appropriate level of challenge and reinforcement needed to progress. For students with reading deficiencies, this approach enables more personalized interventions and supports, thereby helping them to overcome specific obstacles and achieve grade-level benchmarks more effectively, while accelerating their overall reading growth.

### **Grades K-2: Measurable Outcome(s)**

No Answer Entered

### **Grades 3-5: Measurable Outcome(s)**

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We aim to increase overall English Language Arts proficiency rates across grades 3-5 by the end of the academic year. Specifically, we will target the following improvements: raise 3rd grade ELA proficiency from 38% to 41%; increase 4th grade ELA proficiency from 33% to 41%; and boost 5th grade ELA proficiency from 33% to 41%.

### Monitoring

Describe how this Area of Focus will be monitored for the desired outcome. Include a description of how ongoing monitoring will impact student achievement outcomes.

To monitor implementation of instructional practices in differentiation aimed at increasing proficiency across subject areas, we will employ a multi-faceted approach involving regular data collection, classroom observations, and feedback loops. The leadership team will systematically review student performance data, including assessments and formative evaluations, to track improvements and identify areas needing adjustment. Classroom observations will be conducted to ensure that differentiated strategies are being effectively implemented, with a focus on engagement and instructional adaptability. Additionally, we will gather feedback from teachers through PLC discussions to assess the practicality and impact of the differentiation practices. This comprehensive monitoring strategy will enable us to make data-informed adjustments and support continuous improvement in instructional practices.

### Person responsible for monitoring outcome

Holly Burton, Principal

### **Evidence-based Intervention:**

Describe the evidence-based intervention (practices/programs) being implemented to achieve the measurable outcomes in each relevant grade level, explain the rationale for selecting this specific strategy, and describe how the identified interventions will be monitored for this Area of Focus (ESEA Section 8101(21)(B)).

### **Description of Intervention #1:**

Instructional coaching is being implemented with teachers in grades 3-5 as a targeted intervention to enhance teaching practice in tier one differentiated instruction and to improve student outcomes in Literacy and Math. Coaches will work closely with teachers to develop tailored instructional strategies, provide real-time feedback, and facilitate data-based collaborative planning sessions. This ongoing support helps educators refine their techniques and better engage students, ultimately leading to measurable improvements in academic performance.

### Rationale:

The decision to implement instructional coaching is grounded in its strong evidence base, as identified by the What Works Clearinghouse. Research indicates that instructional coaching significantly boosts teacher effectiveness and student achievement, particularly in critical areas such as reading and Mathematics. By investing in this collaborative model, schools can foster a culture of continuous improvement, ensuring that teaching practices are aligned with proven methods that positively impact student learning outcomes. To assess the effectiveness of instructional coaching, a multifaceted monitoring plan will be established. This includes regular observations of classroom

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instruction, analysis of student performance data through assessments, and feedback sessions between coaches and teachers. Additionally, tracking professional development progress through teacher self-reflections and goal-setting will provide insights into the impact of coaching on instructional practices. Regular data reviews will inform adjustments to the coaching strategy, ensuring it remains aligned with the school's goals for student success

### Tier of Evidence-based Intervention:

Tier 1 – Strong Evidence

Will this evidence-based intervention be funded with UniSIG?

Yes

### **Action Steps to Implement:**

List the action steps that will be taken to address this Area of Focus or implement this intervention. Identify 2-3 action steps and the person responsible for each step.

### **Action Step #1**

Conduct Needs Assessment and Goal Setting

Person Monitoring: By When/Frequency:
Dana Rudzitis, Instructional Coach September 2024/Weekly

Describe the Action to Be Taken and how the school will monitor the impact of this action step:

Using the BSI coaching framework and 23-24 student data trends, identify tiers of support for teachers. Then, conduct interviews with teachers to identify specific challenges and areas of need related to differentiation. Analyze student performance data to highlight gaps where differentiation could enhance learning outcomes. Collaborate with teachers to set specific, measurable, achievable, relevant, and time-bound (SMART) goals for incorporating differentiation in their Tier 1 instruction. To monitor the impact of this step, we will track the completion of needs assessment tools and goal-setting sessions through coaching logs. Monitor progress toward goals by reviewing the established SMART goals periodically (e.g., bi-weekly) and use the coaching log to document any adjustments made to goals based on ongoing observations and feedback.

### **Action Step #2**

Design and Implement Targeted Professional Learning

Person Monitoring: By When/Frequency: Isa Carter, AP August 2024/Monthly

# Describe the Action to Be Taken and how the school will monitor the impact of this action step:

With support from district experts, develop and deliver professional learning workshops focused on practical differentiation strategies, including differentiated content, process, and product. Provide resources such as lesson plan templates and strategy guides. Model lessons that incorporate differentiation during tier one instruction. To monitor the impact of this action step, we will conduct classroom walkthroughs and collaborative planning observations to track how well teachers are implementing these strategies.

### **Action Step #3**

Plan for Tier One Student Success

Person Monitoring: By When/Frequency: Holly Burton, Principal May 2025/Weekly

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# Describe the Action to Be Taken and how the school will monitor the impact of this action step:

Teachers will implement learning derived from both professional learning sessions and coaching cycles to refine daily differentiated small group instruction in all core subject areas. Additionally, teachers will plan tier one small group instruction using a data driven decision making process.

### IV. Positive Culture and Environment

### Area of Focus #1

Multiple Early Warning Signs

### **Area of Focus Description and Rationale**

Include a description of your Area of Focus for each relevant grade level, how it affects student learning, and a rationale explaining how it was identified as a crucial need from the prior year data reviewed.

Strategic intervention and action steps in the areas of attendance, reducing student suspension rates, and increasing fidelity of Tier One PBIS Implementation were implemented during the 2023-24 school year. Although students with significant attendance struggles showed marked overall improvement in their attendance rate, we fell short of meeting our goals for reducing student suspension rates and earning PBIS Model Status through implementation fidelity.

Tier One behavior showed significant improvement over the 22-23 school year, as did fidelity of Tiers 2 and 3 behavior interventions. Still, Tier 3 violations of the Code of Conduct and Title IX incidences by a small portion of the student population led to an increased suspension rate. Tier One PBIS strategies were implemented with greater fidelity, but did not yield model status due to inconsistent documentation.

Recent data analysis of Alachua Elementary's 2023-24 behavior and attendance data illuminates the relationship between truancy and repeated behavior violations, with 50% of AES students at the Tier 3 level for behavior were chronically absent. Conversely, only 11% of students at Tier One behavior status were chronically absent. Fieldtrip participation for AES students is also chronically depressed, with 20% of students (on average) opting to stay at school or home, rather than attend a fieldtrip. Complex and acute traumatic events were an additional contributing factor to faculty, staff, and student performance during the 2023-24 school year. From Sept. 2023-April 2024, five AES students mourned the passing of their mothers and three mourned the passing of a sibling. In December, faculty and staff grappled with knowing that AES students witness their mom commit a horrifying crime. In addition, we said goodbye to six AES faculty/staff in a six month period.

To show further growth in the area of Positive School Culture and Climate, we will increase student

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agency through a focus on student goal setting in the areas of student attendance and behavior.

#### **Measurable Outcome**

Include prior year data and state the specific measurable outcome the school plans to achieve for each relevant grade level. This should be a data-based, objective outcome.

By the end of the academic year, our school will enhance student engagement and create a positive learning environment by achieving a 10% decrease in the number of students who are chronically absent (from 28% to 18%), earning PBIS Model School Silver Status, and reducing the number of behavioral offenses by 25% (170 to 127).

### Monitoring

Describe how this Area of Focus will be monitored for the desired outcome. Include a description of how ongoing monitoring will impact student achievement outcomes.

We will monitor progress toward our positive culture goals through regular data analysis on attendance rates, PBIS status updates, and discipline reports, ensuring our initiatives are effectively contributing to our school's improvement objectives.

### Person responsible for monitoring outcome

Rana Hyder, Behavior Intervention Coach

#### **Evidence-based Intervention:**

Describe the evidence-based intervention (practices/programs) being implemented to achieve the measurable outcomes, explain the rationale for selecting this specific strategy, and describe how the identified interventions will be monitored for this Area of Focus (ESEA Section 8101(21)(B)).

## **Description of Intervention #1:**

AES plans to strengthen our positive school culture by further refining behavior supports, fostering student agency by increasing opportunity knowledge, and creating prescriptive interventions for students who are chronically absent. This school year, we will implement a comprehensive plan integrating PBIS (Positive Behavioral Interventions and Supports), Restorative Practices, and the Seven Habits of Happy Kids. Each of these interventions will address specific aspects of student engagement and well-being, working synergistically to foster an environment conducive to both personal and academic growth. PBIS will serve as the foundation for promoting positive behavior across the school. Establishing clear expectations and consistently reinforcing desired behaviors through a structured system of rewards and recognition, PBIS aims to create a supportive and respectful school climate. We will implement a tiered approach to behavior management, providing additional support for students who need it while celebrating and encouraging positive behavior in all students. The effectiveness of PBIS will be monitored through regular analysis of behavioral data. including incident reports and disciplinary records. We will also gather feedback from students, staff, and parents through surveys and focus groups to ensure the program is meeting its objectives. Restorative Practices will serve to complement our PBIS initiative by focusing on repairing relationships and resolving conflicts constructively. Through restorative circles, mediation, and

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conferences, students will learn to address and rectify harm while building a stronger sense of community. This approach emphasizes accountability and understanding, rather than punitive measures, helping students develop empathy and problem-solving skills. The impact of restorative practices will be evaluated by tracking the resolution of conflicts and monitoring changes in the frequency of behavioral incidents. Participant feedback and reflections will also provide insights into the effectiveness of these practices in enhancing school culture and reducing conflicts. Attendance incentives will be employed to motivate students to attend school regularly and highlight the importance of consistent attendance. We will introduce a variety of rewards and recognition programs for students with exemplary or improved attendance, as well as organize special events to celebrate these achievements. By creating a culture where attendance is valued and rewarded, we aim to improve overall student attendance rates. Monitoring the effectiveness of attendance incentives will involve analyzing attendance data to track changes in attendance patterns. We will also assess student participation in incentive programs and solicit feedback from students and parents to refine our approach as needed. The Seven Habits of Happy Kids will be integrated into the curriculum and daily school routines to foster personal growth and positive behavior. These habits, which include being proactive, setting goals, and working effectively with others, will help students develop essential life skills that contribute to a positive school environment. We will incorporate these habits into classroom activities and school-wide initiatives to reinforce their importance. Monitoring will involve regular assessments of students' understanding and application of the habits, along with observations and feedback from teachers. Student progress reports will provide additional data to evaluate the impact of the Seven Habits on student behavior and overall school culture.

#### Rationale:

Implementing Positive Behavioral Interventions and Supports (PBIS), restorative practices, and the Seven Habits of Happy Kids collectively addresses multiple dimensions of promoting a positive school culture by combining evidence-based approaches that enhance student behavior, academic performance, and overall well-being. PBIS is effective in establishing a proactive framework for managing behavior through clear expectations and consistent reinforcement. Research demonstrates that PBIS reduces disciplinary incidents and improves academic outcomes, with studies showing a 20-30% decrease in office discipline referrals and suspensions (Bradshaw, Waasdorp, & Leaf, 2012). This structured approach supports a positive school climate by reducing disruptions and increasing instructional time, thereby fostering a more conducive learning environment. Restorative practices further complement PBIS by focusing on repairing relationships and resolving conflicts through dialogue rather than punitive measures. Research indicates that restorative practices lead to significant reductions in suspension rates and promote better student-teacher relationships, contributing to a more inclusive and supportive school atmosphere (Gregory et al., 2016; Morrison & Vaandering, 2012). The Seven Habits of Happy Kids integrates essential life skills into daily routines, promoting personal responsibility, goal-setting, and collaborative skills. This approach supports students' social and emotional development, which aligns with findings that integrating such habits enhances students' engagement and behavior (Covey, 2008). Consequently, both PBIS and Restorative Practices have at least one finding that shows moderate level of effectiveness according to the What Works Clearinghouse. Together, these strategies create a comprehensive framework that not only improves behavior and academic performance but also builds a positive, respectful, and supportive school culture.

Tier of Evidence-based Intervention:

Tier 2 – Moderate Evidence

Will this evidence-based intervention be funded with UniSIG?

No

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#### **Action Steps to Implement:**

#### **Action Step #1**

Facilitate Professional Learning and Communicate Schoolwide Expectations

Person Monitoring: By When/Frequency: Paige Mace, Behavior Resource Teacher August 2024/Monthly

# Describe the Action to Be Taken and how the school will monitor the impact of this action step:

During pre-planning week, teachers and staff will participate in professional learning on Restorative Practices and how to implement the language within the classroom. While many teachers participated in summer training, all will need a refresher on school expectations and PBIS. Additionally, teachers will revisit the Seven Habits of Happy Kids during pre-planning and participate in training sessions that will include practical demonstrations, role-playing exercises, and collaborative planning to ensure that all staff understand and can effectively apply the habits to their classroom.

#### **Action Step #2**

Develop and Communicate an Implementation Timeline

Person Monitoring: By When/Frequency: Isa Carter, AP August 2024/Monthly

# Describe the Action to Be Taken and how the school will monitor the impact of this action step:

Establish a clear timeline for full implementation of interventions (PBIS, Restorative Practices, Attendance Incentives, Seven Habits). The leadership team will develop a realistic timeline as well as milestone to support effective and sustainable teacher implementation. For example, teachers will being daily morning meetings on day one of school and include a daily greeting activity that uses restorative language stems). Using classroom walkthroughs, we will monitor for fidelity of implementation and adherence to the timeline.

#### Action Step #3

Provide ongoing support and resources.

Person Monitoring: By When/Frequency: Rana Hyder, Behavior Intervention Coach August 2024/Weekly

# Describe the Action to Be Taken and how the school will monitor the impact of this action step:

Throughout the school year, instructional coaches and leadership team members will offer continuous support through coaching, mentoring, and access to curriculum resources. This may include regular check-ins, additional training sessions, and providing materials or tools needed for successful implementation. We will monitor the impact of this action step through coaching logs that show individualized support around classroom management, and classroom walkthrough data

#### Action Step #4

Refine and continue current student behavior problem solving process.

Person Monitoring: By When/Frequency: Paige Mace, Behavior Resource Teacher August 2024/Daily

# Describe the Action to Be Taken and how the school will monitor the impact of this action step:

Revisit current student behavior problem solving process to ensure that restorative language and seven habits are embedded within the process. Make adjustments to the cycle and continue to

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implement with students who are removed from classroom or cause school disruptions. We will monitor the impact of this action step by reviewing discipline data to determine if using this process deters future infractions.

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# V. Title I Requirements (optional)

# A. Schoolwide Program Plan (SWP)

This section must be completed if the school is implementing a Title I, Part A SWP and opts to use the SIP to satisfy the requirements of the SWP plan, as outlined in ESEA Section 1114(b). This section of the SIP is not required for non-Title I schools.

#### **Dissemination Methods**

Provide the methods for dissemination of this SIP, UniSIG budget and SWP to stakeholders (e.g., students, families, school staff and leadership, and local businesses and organizations). Please articulate a plan or protocol for how this SIP and progress will be shared and disseminated and to the extent practicable, provided in a language a parent can understand. (ESEA 1114(b)(4))

List the school's webpage where the SIP is made publicly available.

To effectively disseminate the School Improvement Plan (SIP), UniSIG budget, and School Wellness Plan (SWP) to stakeholders, we will utilize a multi-channel communication strategy. We will host informational meetings for students, families, school staff, and leadership to present the plans and their goals clearly (i.e. Title I Annual meeting within the first 30 days of school). We will utilize translation support to relay this information to non-English speaking families. Additionally, we will distribute printed summaries through newsletters, the school website (https://www.sbac.edu/alachua), and social media platforms, ensuring all materials are translated into commonly spoken languages in our community. This approach ensures that all stakeholders are informed, involved, and able to provide feedback, while the information is presented in a clear and understandable format for parents.

# Positive Relationships With Parents, Families and other Community Stakeholders

Describe how the school plans to build positive relationships with parents, families and other community stakeholders to fulfill the school's mission, support the needs of students and keep parents informed of their child's progress.

List the school's webpage where the school's Parental and Family Engagement Plan (PFEP) is made publicly available. (ESEA 1116(b-g))

Alachua Elementary plans to build positive relationships with parents, families, and community stakeholders by fostering open communication, collaboration, and engagement. We will implement regular parent-teacher conferences, workshops, and family events that encourage active participation and provide valuable insights into student progress and school initiatives. Our approach includes creating accessible communication channels such as monthly newsletters, an informative school

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website (https://www.sbac.edu/domain/564, and the Skyward Family Access portal where families can track their child's academic progress and receive updates. Additionally, we will establish partnerships with local businesses and organizations to support school programs and events, further integrating the community into the educational experience.

# **Plans to Strengthen the Academic Program**

Describe how the school plans to strengthen the academic program in the school, increase the amount and quality of learning time and help provide an enriched and accelerated curriculum. Include the Area of Focus if addressed in Part II of the SIP. (ESEA Section 1114(b)(7)ii))

Alachua Elementary plans to strengthen the academic program and enhance the quality of learning by implementing a multifaceted approach that includes curriculum enhancements, targeted interventions, and professional learning. We will introduce an accelerated curriculum with enriched content and differentiated instruction to meet the diverse needs of all students. To address our focus areas of increasing proficiency among ESSA subgroups, such as students with disabilities and African American students, we will utilize data-driven instructional practices, provide additional resources and support tailored to these groups, and closely monitor progress with targeted assessments. Our approach includes instructional coaching for teachers to improve Tier one instructional practices, ensuring that high-quality, evidence-based strategies are employed across the board. By aligning curriculum improvements with targeted support and ongoing teacher training, we aim to raise academic achievement and provide equitable learning opportunities for every student.

## **How Plan is Developed**

If appropriate and applicable, describe how this plan is developed in coordination and integration with other Federal, State and local services, resources and programs, such as programs supported under ESSA, violence prevention programs, nutrition programs, housing programs, Head Start programs, adult education programs, career and technical education programs, and schools implementing CSI or TSI activities under section 1111(d). (ESEA Sections 1114(b)(5) and 1116(e)(4))

The School Improvement Plan (SIP) is developed to ensure alignment between the SIP's goals and the specific needs identified through ESSA subgroup data. This process begins with a detailed needs assessment that incorporates findings from ESSA subgroup data review to pinpoint critical areas for improvement. School leadership collaborates with district support teams and state BSI support to ensure that the SIP's strategies and objectives address these identified needs and are aligned with the targeted interventions prescribed for Comprehensive Support and Improvement (CSI) schools. Implementation is closely monitored through ongoing evaluation of progress, with regular adjustments made based on data and feedback to ensure the SIP effectively supports the school's improvement efforts.

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# B. Component(s) of the Schoolwide Program Plan

# Components of the Schoolwide Program Plan, as applicable

Include descriptions for any additional, applicable strategies that address the needs of all children in the school, but particularly the needs of those at risk of not meeting the challenging state academic standards which may include the following:

## Improving Student's Skills Outside the Academic Subject Areas

Describe how the school ensures counseling, school-based mental health services, specialized support services, mentoring services, and other strategies to improve students' skills outside the academic subject areas. (ESEA 1114(b)(7)(iii)(I))

Our school will leverage on-site counseling groups, restorative practices, and school-based mental health services to enhance students' skills beyond traditional academic subjects by fostering emotional resilience, social skills, and positive behavior. On-site counseling will offer group sessions and workshops focused on social-emotional learning, stress management, and life skills. Restorative practices will be used to build strong interpersonal relationships, resolve conflicts constructively, and cultivate a supportive community environment. Additionally, school-based mental health services will provide students with individualized support to address personal challenges and develop coping strategies, thereby improving their overall well-being and readiness to learn. By integrating these services into the school environment, we aim to support students' holistic development, helping them build essential skills for personal growth and positive social interactions.

## **Preparing for Postsecondary Opportunities and the Workforce**

Describe the preparation for and awareness of postsecondary opportunities and the workforce, which may include career and technical education programs and broadening secondary school students' access to coursework to earn postsecondary credit while still in high school. (ESEA 1114(b)(7)(iii)(II))

As an elementary school, we will expose our students to careers through our whole school STEAM magnet program. Students will have the opportunity to meet professionals from multiple avenues (nurses, firefighters, scientists, artists, musicians, athletes, etc.). We also plan to implement student access to digital certifications through our specials rotation.

## Addressing Problem Behavior and Early Intervening Services

Describe the implementation of a schoolwide tiered model to prevent and address problem behavior, and early intervening services coordinated with similar activities and services carried out under the Individuals with Disabilities Education Act. (20 U.S.C. 1400 et seq. and ESEA 1114(b)(7)(iii)(III)).

We will use a multi-tiered system of supports (MTSS) to address the behavior needs of students in all three tiers of support. All students, regardless of status, will receive tier one schoolwide opportunities for positive reinforcement via rewards, school currency, schoolwide events etc.

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Teachers will document action steps and results for students who begin to show patterns of negative behaviors in the classroom. This documentation will be filed in each student's success binder. In partnership with the BRT, the team will develop an additional layer of support for students who may need tier two or tier three behavior interventions.

## **Professional Learning and Other Activities**

Describe the professional learning and other activities for teachers, paraprofessionals and other school personnel to improve instruction and use of data from academic assessments, and to recruit and retain effective teachers, particularly in high need subjects. (ESEA section 11149b)(7)(iii(V)).

Our schoolwide focus this year is on using tier one differentiated instruction to ensure that all students have equitable access to the content as well as using PBIS and Restorative Practices to cultivate a positive school environment Every teacher belongs to a professional learning community and will utilize the data-driven decision making cycle to plan instruction.

#### **Strategies to Assist Preschool Children**

Describe the strategies the school employs to assist preschool children in the transition from early childhood education programs to local elementary school programs. (ESEA 1114(b)(7)(iii)(V))

N/A - Alachua Elementary is a grades 3-5 school.

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# VI. ATSI, TSI and CSI Resource Review

This section must be completed if the school is identified as ATSI, TSI or CSI (ESEA Sections 1111(d)(1)(B)(4) and (d)(2)(C) and 1114(b)(6)).

#### **Process to Review the Use of Resources**

Describe the process to review the use of resources to meet the identified needs of students.

To review the use of resources for meeting the needs of our ESSA Subgroups (students with disabilities, African American students, English language learners (ELLs), Multi-Racial students, Hispanic students, and economically disadvantaged students), our school will implement a multi-step process that includes data analysis, resource evaluation, stakeholder feedback, and ongoing adjustments. We will begin by analyzing disaggregated academic performance data to identify specific needs and gaps among these student groups. This analysis will be followed by a thorough evaluation of the resources and supports currently in place, such as special education services, ELL programs, teacher placements, and curricular materials. Based on this information, we will make data-driven adjustments to programs and resource allocation to better address the identified needs. Regular monitoring and reporting will ensure that these adjustments are effective and that resources are optimally used to support all students.

#### **Specifics to Address the Need**

Identify the specific resource(s), rationale (i.e., data) and plan to address the need(s) (i.e., timeline).

Increasing the federal index among ESSA subgroups, specifically Students with Disabilities and African American students, is our highest priority for the upcoming school year due to the critical need for targeted improvements in these areas. Alachua Elementary is in year five of Comprehensive Support and Improvement (CS&I) for both subgroups, indicating a sustained focus on addressing these disparities. Despite past efforts, the federal index for African American students has stagnated at 28% over the past two years, reflecting persistent achievement gaps. Meanwhile, while the federal index for Students with Disabilities improved from 21% to 26%, the progress remains insufficient compared to state standards and expectations. Prioritizing these subgroups is crucial to achieving meaningful progress, closing achievement gaps, and fulfilling our commitment to equity and excellence in education.

To support ESSA subgroups effectively, we will implement a structured timeline to ensure that school initiatives are rolled out effectively. In the first quarter, we will establish and train data-driven PLCs, focusing on analyzing student performance data to identify specific needs of ESSA subgroups and setting actionable goals. We will also initiate instructional coaching sessions, pairing teachers with coaches to refine instructional strategies tailored to these subgroups based on data insights from the PLCs. In the second quarter, teachers will have implemented morning meetings consistently and the second cohort of instructional coaching will begin. By the third quarter, we will fully integrate

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restorative practices into the classroom and school environment, including training staff on conflict resolution and relationship-building techniques, and implementing restorative circles and conferences. In the fourth quarter, we will review the progress and impact of these initiatives through data analysis and stakeholder feedback to ensure continuous improvement and effectiveness in supporting ESSA subgroups.

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# **VII. Budget to Support Areas of Focus**

Check if this school is eligible for 2024-25 UniSIG funds but has chosen not to apply.

No

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3, 570.00	0.0	UNISIG	5100/369	ESSA Subgroups - Students With	Areas of Focus
966.60	0.0	UNISIG	6400/730	Instructional Practice - Areas of Focus Differentiation Staff Training - Virtual Webinar Training for Achieve 3000 Web-based Program	Areas of Focus  Staff Training - Virtual Webir
30.98	0.0	UNISIG	6400/390	Instructional Practice - Areas of Focus Differentiation Staff Training - Contracted Services - SSI Benefits @ 7.65% for 3 Substitutes Teachers @ \$135/day	Areas of Focus Staff Training - Contracted S \$135/day
405.00	0.0	UNISIG	6400/390	Instructional Practice - Differentiation ervices - 3 Substitutes Teachers @ \$135/day	Areas of Focus  Staff Training - Contracted Services - 3 Substitutes
6, 755.55	0.0	UNISIG	5100/210	Instructional Practice - Areas of Focus Differentiation Retirement Benefits @ 13.63% for Salary -1 supplemental Class Size Reduction teaching units (beyond the class size amendment) to provide core instruction to students	Areas of Focus  Retirement Benefits @ 13.63  units (beyond the class size
7, 000.00	0.0	UNISIG	5100/369	Instructional Practice - Areas of Focus Differentiation Technology Related Rentals - Achieve 3000 Web-based Program 135 students licenses	Areas of Focus  Technology Related Rentals
8, 949.00	0.0	UNISIG	5100/230	Areas of Focus  Differentiation  Group Insurance Benefits for Salary - 1 supplemental Class Size Reduction teaching units (beyond the class size amendment) to provide core instruction to students	Areas of Focus Group Insurance Benefits for (beyond the class size amen
23.15	0.0	UNISIG	6400/290	Areas of Focus  Areas of Focus  Differentiation  Early Retirement Benefits @ 0.51% for Salary - 1 IIC to provide coaching and facilitate collaborative planning for a team of teachers providing Extended School Year (Summer School) instruction for 17, 6-hour days @ \$44.50 /hour	Areas of Focus Diff Early Retirement Benefits @ 0.51% for Salary - 1 IIC to collaborative planning for a team of teachers providing School) instruction for 17, 6-hour days @ \$44.50 /hour
4, 539.00	0.0	UNISIG	6400/130	Instructional Practice - Areas of Focus Differentiation Salary - 1 IIC to provide coaching and facilitate collaborative planning for a team of teachers providing Extended School Year (Summer School) instruction for 17, 6-hour days @ \$44.50 /hour	Areas of Focus  Salary - 1 IIC to provide coad providing Extended School \ /hour
9, 118.86				Indirect Costs	Total
9, 118.86	0.0	UNISIG	7200/790	sts	Indirect Costs 4.21% Allowable Indirect Costs
AMOUNT	FTE	FUNDING	FUNCTION/ OBJECT	ΑCΤΙVΙΤΥ	BUDGET

	Alacilua ALACI II	JA ELEWENTAP	CT SCHOOL 202	24-25 SIF	·
Areas of Focus  Areas of Focus  Disabilities (SWD) - English Language Learners (ELL) - Black/ African American Students (BLK) Staff Training from Instructional Empowerment Student-led Team Basic Kits 10 kits @ \$299 each Kits contain consumable instructional resources and materials (lesson cards, flash	ESSA Subgroups - Students Winderson Disabilities (SWD) - English Areas of Focus  Areas of Focus  Language Learners (ELL) - Blace African American Students (BLK) - Blace African American Students (BLK) - Blace African Students (BLK) - Blace African American Students (BLK) - Blace Africa	Areas of Focus  Disabilities (SWD) - English Language Learners (ELL) - BI African American Students (B Staff Training from Instructional Empowerment Contracted services for Onsite Training sessions 5 sessions for a total of 18 hours	ESSA Subgroups - Students \ Disabilities (SWD) - English Language Learners (ELL) - BI African American Students (B Staff Training from Instructional Empowerment Contracted services for Virtual Training sessions 4 sessions for a total of 4 hours	Disabilities (SWD) - English Language Learners (ELL) - Black African American Students (BLK) Technology Related Rentals - Flocabulary Web-based Program - school-wide Site License ESSA Subgroups - Students With Disabilities (SWD) - English Areas of Focus Language Learners (ELL) - Black African American Students (BLK) Staff Training from Instructional Empowerment Contracted services for training implementation	BUDGET
ESSA Subgroups - Students With Disabilities (SWD) - English Language Learners (ELL) - Black/ African American Students (BLK) tudent-led Team Basic Kits 10 kits @ \$299 irces and materials (lesson cards, flash	ESSA Subgroups - Students With Disabilities (SWD) - English Language Learners (ELL) - Black/ African American Students (BLK) igital Subscriptions to the following: 10 censes for MOI 4DL 101 for Teachers @ @ \$500 each 1 license for Agile School or Agile School Leader 4DL 101 for Asst. @ \$450 each 2 licenses for Rigor for Instructional Coach 4DL 101	ESSA Subgroups - Students With Disabilities (SWD) - English Language Learners (ELL) - Black/ African American Students (BLK) contracted services for Onsite Training	ESSA Subgroups - Students With Disabilities (SWD) - English Language Learners (ELL) - Black/ African American Students (BLK) contracted services for Virtual Training	Disabilities (SWD) - English Language Learners (ELL) - Black/ African American Students (BLK) based Program - school-wide Site License ESSA Subgroups - Students With Disabilities (SWD) - English Language Learners (ELL) - Black/ African American Students (BLK) contracted services for training	ACTIVITY
6400/510	6400/369	6400/310	6400/730	6400/310	FUNCTION/ OBJECT
UNISIG	UNISIG	UNISIG	UNISIG	UNISIG	FUNDING
0.0	0.0	0.0	0.0	0.0	FTE
2, 990.00	5, 989.00	9, 000.00	3, 000.00	3, 011.00	AMOUNT

		OBJECT	SOURCE		
cards, informational mats)					
Areas of Focus	Instructional Practice - Differentiation	5900/510	UNISIG	0.0	129.52
Extended Learning Opportunities - General Supplies Extended School Year (Summer School) instruction	Extended Learning Opportunities - General Supplies (paper, pencils, printer ink) to support Extended School Year (Summer School) instruction.				
Areas of Focus	ESSA Subgroups - Students With Disabilities (SWD) - English Language Learners (ELL) - Black/	5900/510	UNISIG	0.0	129.53
African Extended Learning Opportunities - General Supplies (paper, during Extended School Year (Summer School ) instruction.	African American Students (BLK) Extended Learning Opportunities - General Supplies (paper, notebooks, pencils) to be used during Extended School Year (Summer School ) instruction.				
Areas of Focus	ESSA Subgroups - Students With Disabilities (SWD) - English	6300/510	UNISIG	0.0	129.52
	Language Learners (ELL) - Black/ African American Students (BLK)				
Professional Learning Communities - General Supplies (paper, binders, dividers, the Gear Up Leadership Team (July 2025): 4 teachers for 24 hours each @ \$20/review student data, school-wide treads, and planning for benchmark instruction.	Professional Learning Communities - General Supplies (paper, binders, dividers) to support the Gear Up Leadership Team (July 2025): 4 teachers for 24 hours each @ \$20/hours to review student data, school-wide treads, and planning for benchmark instruction.				
Areas of Focus	ESSA Subgroups - Students With Disabilities (SWD) - English	6300/120	UNISIG	0.0	1, 920.00
	Language Learners (ELL) - Black/			Ċ	-, 010000
Teacher Stipends - Professional Learning (2025): 4 teachers for 24 hours each @ \$20 and planning for benchmark instruction.	Teacher Stipends - Professional Learning Community - Gear Up Leadership Team (July 2025): 4 teachers for 24 hours each @ \$20/hours to review student data, school-wide treads, and planning for benchmark instruction.				
Areas of Focus  SSI Benefits @ 7.65% for Salary - 1 IIC to planning for a team of teachers providing E for 17, 6-hour days @ \$44.50 /hour	Areas of Focus  Differentiation  SSI Benefits @ 7.65% for Salary - 1 IIC to provide coaching and facilitate collaborative planning for a team of teachers providing Extended School Year (Summer School) instruction for 17, 6-hour days @ \$44.50 /hour	6400/220	UNISIG	0.0	347.23
Areas of Focus  Differentiation	Instructional Practice - Differentiation	5100/120	UNISIG	1.0	49, 563.88
amendment) to provide core instruction to students	students				
Areas of Focus  Early Retirement Benefits @ 0.51% for Sal teaching units (beyond the class size amen	Areas of Focus  Differentiation  Early Retirement Benefits @ 0.51% for Salary - 1 supplemental Class Size Reduction teaching units (beyond the class size amendment) to provide core instruction to students	5100/290	UNISIG	0.0	252.78

4, 474.50	0.0	UNISIG	5100/230	Areas of Focus ESSA Subgroups - Students With
16, 069.23	0.5	UNISIG	5100/120	on Teacher 0.50 FTE for 116 days
618.67	0.0	UNISIG	6400/210	Areas of Focus  Differentiation  Retirement Benefits @ 13.63% for Salary - 1 IIC to provide coaching and facilitate collaborative planning for a team of teachers providing Extended School Year (Summer School) instruction for 17, 6-hour days @ \$44.50 /hour
36.72	0.0	UNISIG	6400/220	ESSA Subgroups - Students With Disabilities (SWD) - English Areas of Focus  Language Learners (ELL) - Black/ African American Students (BLK)  SSI Benefits @ 7.65% for Teacher Stipends - Professional Learning Community - Gear Up Leadership Team (July 2025): 1 Instructional Coach for 24 hours @ \$20/hours to review student data, school-wide treads, and facilitate planning for benchmark instruction.
30.60	0.0	UNISIG	6300/520	ESSA Subgroups - Students With Disabilities (SWD) - English Language Learners (ELL) - Black/ African American Students (BLK) Books - Professional Learning Community - School Improvement Goals: Kagan cooperative learning books
867.51	0.0	UNISIG	5900/220	ESSA Subgroups - Students With Disabilities (SWD) - English Language Learners (ELL) - Black/ African American Students (BLK) SSI Benefits @ 7.65% for Teacher Stipends - 6 teachers for 67.5 hours (54 hours of coaching and 13.5 hours of collaborative planning) of Extended Day Intervention (after school tutoring) @ \$28/hour.
144.59	0.0	UNISIG	6400/220	ESSA Subgroups - Students With Disabilities (SWD) - English Areas of Focus  Language Learners (ELL) - Black/ African American Students (BLK) SSI Benefits @ 7.65% for Teacher Stipend - 1, Instructional Coach to support 6 teachers with coaching and collaborative planning for 67.5 hours (54 hours of coaching and 13.5 hours of collaborative planning) of Extended Day Intervention (after school tutoring) @ \$28/hour.
AMOUNT	FTE	FUNDING	FUNCTION/ OBJECT	BUDGET ACTIVITY

480.00	0.0	UNISIG	6400/130	Areas of Focus ESSA Subgroups - Students With
200.00	0.0	UNISIG	6400/130	ESSA Subgroups - Students With Disabilities (SWD) - English Language Learners (ELL) - Black/ African American Students (BLK) Teacher Stipends - Professional Learning Community - School Improvement Goals: 1 Instructional Coach to assisting with planning and facilitating PLC for 10 hours @ \$20/hour.
6, 188.00	0.0	UNISIG	5100/369	Areas of Focus  Differentiation  Technology Related Rentals - IXL web-based programs site license for ELA and Math
81.95	0.0	UNISIG	5100/290	ESSA Subgroups - Students With Disabilities (SWD) - English Language Learners (ELL) - Black/ African American Students (BLK) early Retirement Benefits @ 0.51% for Salary - Intervention Teacher 0.50 FTE for 116 days beginning December 1, 2024
1, 229.30	0.0	UNISIG	5100/220	ESSA Subgroups - Students With Disabilities (SWD) - English Language Learners (ELL) - Black/ African American Students (BLK) SSI Benefits @ 7.65% for Salary - Intervention Teacher 0.50 FTE for 116 days beginning December 1, 2024
2, 190.24	0.0	UNISIG	5100/210	ESSA Subgroups - Students With Disabilities (SWD) - English Language Learners (ELL) - Black/ African American Students (BLK) Retirement Benefits @ 13.63% for Salary - Intervention Teacher 0.50 FTE for 116 days beginning December 1, 2024
8, 476.00	0.0	UNISIG	5100/520	Areas of Focus  Differentiation  Supplemental Materials to support Science Instruction: 5 Science Bootcamp Classroom for 5th grade @ \$1,594 each plus \$506 for shipping.
				Disabilities (SWD) - English Language Learners (ELL) - Black/ African American Students (BLK) Group Insurance for Salary - Intervention Teacher 0.50 FTE for 116 days beginning December 1, 2024
AMOUNT	FTE	FUNDING	FUNCTION/ OBJECT	BUDGET ACTIVITY

BUDGET	ACTIVITY	FUNCTION/ OBJECT	FUNDING	FTE	AMOUNT
	Disabilities (SWD) - English Language Learners (ELL) - Black/				
African American Students (BLK) Teacher Stipends - Professional Learning Community - Gear Up Leadership Team (July 2025): 1 Instructional Coach for 24 hours @ \$20/hours to review student data, school-wide	African American Students (BLK) nity - Gear Up Leadership Team (July ours to review student data, school-wide				
treads, and facilitate planning for benchmark instruction.	ction.				
	ESSA Subgroups - Students With				
Areas of Focus	Disabilities (SWD) - English	6400/130	UNISIG	0.0	1 890 00
7 1 0 0 0 1 1 0 0 0 0 0	Language Learners (ELL) - Black/			č	
	African American Students (BLK)				
Teacher Stipend - 1, Instructional Coach to support 6 teachers with coaching and	t 6 teachers with coaching and				
collaborative planning for 67.5 nours (54 nours of coaching and 13.5 nours of collaborative planning) of Extended Day Intervention (after school tutoring) @ \$28/hour.	coaching and 13.5 nours of collaborative not tutoring) @ \$28/hour.				
	ESSA Subgroups - Students With				
A 50000 0 5 F F F F F F F F F F F F F F F	Disabilities (SWD) - English	6300/330			777 20
רו כמס טו - טכמס	Language Learners (ELL) - Black/	00000		Ċ	1.00
	African American Students (BLK)				
SSI Benefits @7.65% for Teacher Stipends - Professional Learning Community - School	essional Learning Community - School				
improvement Goals: 310 nours divided across 31 teachers (10 nours each) as needed @ \$20/hour	leachers (10 nours each) as needed (w				
	ESSA Subgroups - Students With				
A roop of Forces	Disabilities (SWD) - English	6300/E10		0	400 00
21 0000	Language Learners (ELL) - Black/	0000/010		0.0	00.00
	African American Students (BLK)				
General Supplies - Professional Learning Community - School Improvement Goals: binders printer ink, pens, notepads, highlighters	nity - School Improvement Goals: binders,				
	ESSA Subgroups - Students With				
Areas of Focus	Disabilities (SWD) - English	5900/120	UNISIG	0.0	11_340.00
	Language Learners (ELL) - Black/				,
	African American Students (BLK)				
Teacher Stipends - 6 teachers for 67.5 hours (54 hours of coaching and 13.5 hours of collaborative planning) of Extended Day Intervention (after school tutoring) @ \$28/hour.	hours of coaching and 13.5 hours of on (after school tutoring) @ \$28/hour.				
	ESSA Subgroups - Students With				
A room of Forcing	Disabilities (SWD) - English	6300/120		0	S 200 00
7. 600 0	Language Learners (ELL) - Black/	0000		C.C	0, 200.00
	African American Students (BLK)				
Teacher Stipends - Professional Learning Community - School Improvement Goals: 310 hours divided across 31 teachers (10 hours each) as needed @ \$20/hour.	nity - School Improvement Goals: 310				
	as liceaca @ #EWiloui				

71.93	0.0	UNISIG	6110/290	Positive Culture and Environment Multiple Early Warning Signs	Positive Cult
4, 474.50	0.0	UNISIG	6110/230	Positive Culture and Environment Multiple Early Warning Signs Group Insurance for Salary - Family Liaison at 0.50 FTE to support families in need regarding instruction, attendance issues, McKinney Vento Families and General Population.	Positive Cult Group Insurand instruction, atte
1, 922.40	0.0	UNISIG	6110/210	Positive Culture and Environment Multiple Early Warning Signs Retirement Benefits @ 13.63% for Salary - Family Liaison at 0.50 FTE to support families in need regarding instruction, attendance issues, McKinney Vento Families and General Population.	Positive Cult Retirement Bei need regarding Population.
528.30	0.0	UNISIG	6120/210	Positive Culture and Environment Multiple Early Warning Signs Retirement Benefits @ 13.63% for Salary - School Counselor - Extended School Year (Summer School) for 17, 6-hour days @ \$38/hours to support students during ESY.	Positive Cult Retirement Ber (Summer Scho
1, 078.97	0.0	UNISIG	6110/220	Positive Culture and Environment Multiple Early Warning Signs SSI Benefits @ 7.65% for Salary - Family Liaison at 0.50 FTE to support families in need regarding instruction, attendance issues, McKinney Vento Families and General Population.	Positive Culte SSI Benefits @ regarding instra
14, 104.16	0.5	UNISIG	6110/160	Positive Culture and Environment Multiple Early Warning Signs Salary - Family Liaison at 0.50 FTE to support families in need regarding instruction, attendance issues, McKinney Vento Families and General Population.	Positive Cult Salary - Family attendance iss
174, 047.16	,			Areas of Focus	Total
146.88	0.0	UNISIG	6300/220	ESSA Subgroups - Students With Disabilities (SWD) - English Language Learners (ELL) - Black/ African American Students (BLK) SSI Benefits @ 7.65% for Teacher Stipends - Professional Learning Community - Gear Up Leadership Team (July 2025): 4 teachers for 24 hours each @ \$20/hours to review student data, school-wide treads, and planning for benchmark instruction.	Areas of Focus  SSI Benefits @ 7  Leadership Team  data, school-wide
3, 791.63	0.0	UNISIG	5100/220	Instructional Practice - Areas of Focus Differentiation SSI Benefits @ 7.65% for Salary - 1 supplemental Class Size Reduction teaching units (beyond the class size amendment) to provide core instruction to students	Areas of Focus SSI Benefits @ 7.
15.30	0.0	UNISIG	6400/220	ESSA Subgroups - Students With Disabilities (SWD) - English Language Learners (ELL) - Black/ African American Students (BLK) SSI Benefits @ 7.65% for Teacher Stipends - Professional Learning Community - School Improvement Goals: 1 Instructional Coach to assisting with planning and facilitating PLC for 10 hours @ \$20/hour.	Areas of Focus  SSI Benefits @ 7.65% Improvement Goals: 1
AMOUNT	FTE	FUNDING	FUNCTION/ OBJECT	ACTIVITY	BUDGET

33, 433.98				Total Positive Culture and Environment
1, 912.19	0.0	UNISIG	7730/330	Positive Culture and Environment Multiple Early Warning Signs  Educational Conference - BSI Conference - Admin Travel Expenses Hotel - 2 room for 3 days each - \$1400 Per Diem Mileage: 45 mileage x 258 miles 1 car - \$116.19 Per Diem Food Allowance: \$19 x 2admin x 1 day and \$36 x 2admin x 3 days - \$254.00 Per Diem Tolls & Parking @ \$28.00 per day - \$142.00
2, 720.00	0.0	UNISIG	7730/330	Positive Culture and Environment Multiple Early Warning Signs  Educational Conference - FASA Discover 24 Leadership Conference: Hotel: 3 Days x 2 room admin - \$1300 Admin Registration - \$900 Per Diem Mileage: .45 mileage x 260 miles 1 car - \$124 Per Diem: Food Allowance - 2 admin x 1 day x 19 and 36 x 2 admin x 3 days - 254.00  Per Diem Tolls & Parking @ \$28.00 per day - \$142.00
129.52	0.0	UNISIG	5900/510	Positive Culture and Environment Multiple Early Warning Signs  Extended Learning Opportunities - General Supplies (paper, pencils, printer ink) to be used by the school counselor supporting students during Extended School Year (Summer School).
3, 876.00	0.0	UNISIG	6120/130	Positive Culture and Environment Multiple Early Warning Signs Salary - School Counselor - Extended School Year (Summer School) for 17, 6-hour days @ \$38/hours to support students during ESY.
27.54	0.0	UNISIG	6400/220	Positive Culture and Environment Multiple Early Warning Signs  Educational Conference - BSI Conference - Instructional Coaches' SSI Benefits @ 7.65% for  Stipends for 18 hours @ \$20/hour to attending the conference beyond contract hours
360.00	0.0	UNISIG	6400/130	Positive Culture and Environment Multiple Early Warning Signs  Educational Conference - BSI Conference - Instructional Coaches' Stipends for 18 hours @  \$20/hour to attending the conference beyond contract hours
1, 912.19	0.0	UNISIG	6400/330	Positive Culture and Environment Multiple Early Warning Signs  Educational Conference - BSI Conference - Instructional Coaches' Travel Expenses Hotel - 2  room for 3 days each - \$1400 Per Diem Mileage: 45 mileage x 258 miles 1 car - \$116.19 Per  Diem Food Allowance: \$19 x 2admin x 1 day and \$36 x 2admin x 3 days - \$254.00 Per Diem  Tolls & Parking @ \$28.00 per day - \$142.00
19.77	0.0	UNISIG	6120/290	Positive Culture and Environment Multiple Early Warning Signs  Early Retirement Benefits @ 0.51% for Salary - School Counselor - Extended School Year  (Summer School) for 17, 6-hour days @ \$38/hours to support students during ESY.
296.51	0.0	UNISIG	6120/220	Positive Culture and Environment Multiple Early Warning Signs SSI Benefits @ 7.65% for Salary - School Counselor - Extended School Year (Summer School) for 17, 6-hour days @ \$38/hours to support students during ESY.
				Early Retirement Benefits @ 0.51% for Salary - Family Liaison at 0.50 FTE to support families in need regarding instruction, attendance issues, McKinney Vento Families and General Population.
AMOUNT	FTE	FUNDING	FUNCTION/ OBJECT	BUDGET ACTIVITY

Plan Budget Total	BUDGET
	ACTIVITY
	FUNCTION/ FUNDING OBJECT SOURCE
	ING FTE
276, 600.00	AMOUNT

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